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<b>ZUI</b> /	<b>Priorities</b>

## 2018 Goals

Continue to implement training and accreditation program

Building a strong culture of animal care across facilities

· Animal care embedded in team meetings, with highly engaged

across all MLF facilities that handle live animals

supervisors and employees

- Implement euthanasia training modules for pigs and chicken
- Develop broader training work plan
- · Elevate visibility through posters, Commitment, See it Stop it!
- Monthly Caring Hands award to recognize excellence; escalation matrix to standard disciplinary action
- Further embed animal care in operational meetings
- Include animal welfare language in employee contracts, poultry grower agreements and union agreements
- Reviews and audits advance our animal care program

Animal care included in all contracts and agreements

- Reporting on KPIs with senior leadership and the Board
- · Visibility to supplier audits across pork and poultry

Enhanced poultry transportation system in place

RVA reports provide insights to further training and prevention

RVA implemented in all pork processing plants; two poultry

 Engagement and advancement on animal care standards with all contracted producers

- Contract independent third party audits of our operations
- Develop KPIs and scorecards
- Enhance Remote Video Auditing reports
- Increase visibility to third party poultry audits
- Build strong producer relationships, incorporating animal care
- Develop/implement live poultry transportation strategy
- Launch remote video auditing (RVA) at Lethbridge pork facility; pilot in hog barn; initiate profiling at third hatchery
- Commence conversion to CO2 stunning at one poultry facility
- Continue transition to open sow housing
- Expand environmental enrichment in MLF pork and poultry breeder barns
- Invest in enhanced pig transportation trailers
- Pilot enhanced pain relief for surgical procedures

- Complete transition to open sow housing by the end of 2021
- Environmental enrichment in all hog barns; piloted in poultry
- Continued expansion of enhanced pig transportation trailers
- Advanced pain relief for all surgical procedures

facilities; piloted at hog and poultry barns

C02 stunning installed at one poultry facility

- Enhance external reporting in Sustainability Report
- Develop MLF Animal Care Technical Manual
- Work with stakeholders to raise practices across the industry

- Set a high standard for reporting and transparency
- Animal care program/standards comprehensively documented
- Built constructive relationships that advance industry practices