

**Financial Statements**For the Second Quarter Ended June 30, 2016

# **Consolidated Interim Balance Sheets**

(In thousands of Canadian dollars)	Notes	As at June 30, 2016	As at June 30, 2015	As at December 31, 2015
		(Unaudited)	(Unaudited)	
ASSETS				
Current assets				
Cash and cash equivalents	3	\$ 312,757	\$ 409,923	\$ 292,269
Accounts receivable	4	70,014	55,419	57,958
Notes receivable	4	103,115	109,862	103,706
Inventories	5	282,258	280,082	257,671
Biological assets	6	105,568	79,912	103,877
Prepaid expenses and other assets		36,599	23,359	14,946
Assets held for sale		4,842	484	130
		\$ 915,153	\$ 959,041	\$ 830,557
Property and equipment		1,078,100	1,057,526	1,082,360
Investment property		2,073	7,493	7,336
Employee benefits		52,359	73,744	66,519
Other long-term assets		6,796	11,740	10,791
Deferred tax asset		49,799	76,738	66,911
Goodwill		428,236	428,236	428,236
Intangible assets		131,021	147,145	138,155
Total assets	1	\$ 2,663,537	\$ 2,761,663	\$ 2,630,865
Current liabilities  Accounts payable and accruals		\$ 248,173	\$ 277,806	\$ 256,473
Provisions	7	19,517	36,037	32,531
Current portion of long-term debt	8	729	729	813
Income taxes payable		8,127	17,319	9,670
Other current liabilities		14,375	38,737	29,637
	,	\$ 290,921	\$ 370,628	\$ 329,124
Long-term debt	8	9,766	9,990	9,843
Employee benefits		237,892	170,670	203,241
Provisions	7	13,755	16,370	14,622
Other long-term liabilities		16,959	21,849	20,901
Total liabilities		\$ 569,293	\$ 589,507	\$ 577,731
Shareholders' equity				
Share capital	9	\$ 884,431	\$ 921,438	\$ 882,770
Retained earnings		1,197,816	1,214,585	1,172,864
Contributed surplus		12,314	36,300	_
Accumulated other comprehensive income (loss)		7,332	105	(414)
Treasury stock		(7,649)	(272)	(2,086)
Total shareholders' equity		\$ 2,094,244	\$ 2,172,156	\$ 2,053,134
Total liabilities and equity		\$ 2,663,537	\$ 2,761,663	\$ 2,630,865

# Consolidated Interim Statements of Net Earnings (Loss)

		Th	ree months e	nded	l June 30,	Six months e	ended June 30,	
(In thousands of Canadian dollars, except share amounts) (Unaudited)	Notes		2016		2015	2016		2015
Sales		\$	854,646	\$	820,776	\$ 1,651,535	\$	1,601,024
Cost of goods sold			727,762		745,038	1,386,394		1,436,064
Gross margin		\$	126,884	\$	75,738	\$ 265,141	\$	164,960
Selling, general and administrative expenses			79,467		80,468	156,747		155,517
Earnings (loss) before the following:		\$	47,417	\$	(4,730)	\$ 108,394	\$	9,443
Restructuring and other related costs	7		(585)		(7,289)	(1,802)		(18,134)
Other income (expense)	11		(2,601)		(853)	(3,192)		(6,749)
Earnings (loss) before interest and income taxes		\$	44,231	\$	(12,872)	\$ 103,400	\$	(15,440)
Interest expense and other financing costs	12		1,211		1,062	2,317		2,286
Earnings (loss) before income taxes		\$	43,020	\$	(13,934)	\$ 101,083	\$	(17,726)
Income taxes expense (recovery)			11,639		(6,410)	27,433		(7,341)
Net earnings (loss)		\$	31,381	\$	(7,524)	\$ 73,650	\$	(10,385)
Earnings (loss) per share:	13							
Basic earnings (loss) per share		\$	0.23	\$	(0.05)	\$ 0.55	\$	(0.07)
Diluted earnings (loss) per share		\$	0.23	\$	(0.05)	\$ 0.53	\$	(0.07)
Weighted average number of shares (millions)	13							
Basic			134.4		142.6	134.5		142.7
Diluted			137.4		142.6	137.8		142.7

# Consolidated Interim Statements of Other Comprehensive Income (Loss)

(In thousands of Canadian dollars)	Three months ended June 30,				Six months ended June 30,			
(Unaudited)		2016		2015		2016		2015
Net earnings (loss)	\$	31,381	\$	(7,524)	\$	73,650	\$	(10,385)
Other comprehensive income (loss)								
Actuarial gains and losses that will not be reclassified to profit or loss								
(Net of tax of \$10.8 million and \$9.5 million; 2015 \$1.5 million and \$6.6 million)	\$	(30,628)	\$	4,252	\$	(26,768)	\$	18,959
Items that are or may be reclassified subsequently to profit or								
loss:								
Change in accumulated foreign currency translation adjustment								
(Net of tax of \$0.0 million; 2015: \$0.0 million)	\$	569	\$	(515)	\$	413	\$	567
Change in unrealized gains and losses on cash flow hedges								
(Net of tax of \$1.5 million and \$2.6 million; 2015: \$1.6 million and \$0.1 million)		(4,415)		4,666		7,333		(236)
Total items that are or may be reclassified subsequently to					-			
profit or loss	\$	(3,846)	\$	4,151	\$	7,746	\$	331
Total other comprehensive income (loss)	\$	(34,474)	\$	8,403	\$	(19,022)	\$	19,290
Comprehensive income (loss)	\$	(3,093)	\$	879	\$	54,628	\$	8,905

# Consolidated Interim Statements of Changes in Total Equity

Accumulated other
comprehensive income
(loss)

(In thousands of Canadian dollars) (Unaudited)	Note	Share capital	Retained earnings		Foreign currency translation adjustment <sup>(i)</sup>	Unrealized gains and losses on cash flow hedges <sup>(i)</sup>	Treasury stock	Total equity
Balance at December 31, 2015		\$882,770	\$1,172,864	<b>\$</b> —	\$ 2,506	\$ (2,920)	\$ (2,086)	\$ 2,053,134
Net earnings (loss)		_	73,650	_	_	_	_	73,650
Other comprehensive income (loss)(ii)		_	(26,768)	_	413	7,333	_	(19,022)
Dividends declared (\$0.18 per share)		_	(24,230)	_	_	_	_	(24,230)
Share-based compensation expense		_	_	12,818	_	_	_	12,818
Deferred taxes on share-based compensation		_	_	1,500	_	_	_	1,500
Repurchase of shares	9	_	2,300	(1,648)	_	_	_	652
Settlement of share-based compensation		_	_	(356)	_	_	38	(318)
Exercise of stock options		1,661	_	_	_	_	_	1,661
Shares purchased by RSU trust		_	_	_	_	_	(5,601)	(5,601)
Balance at June 30, 2016		\$ 884,431	\$1,197,816	\$ 12,314	\$ 2,919	\$ 4,413	\$ (7,649)	\$ 2,094,244

Accumulated other comprehensive income (loss)

					(los	s)		
(In thousands of Canadian dollars) (Unaudited)	Note	Share capital	Retained earnings	Contributed surplus	Foreign currency translation adjustment(i)	Unrealized gains and losses on cash flow hedges(i)	Treasury stock	Total equity
Balance at December 31, 2014		\$ 936,479	\$1,228,815	\$ 79,652	\$ 737	\$ (963)	\$ (224)	\$ 2,244,496
Net earnings (loss)		_	(10,385)	_	_	_	_	(10,385)
Other comprehensive income (loss)(ii)		_	18,959	_	567	(236)	_	19,290
Dividends declared (\$0.16 per share)		_	(22,804)	_	_	_	_	(22,804)
Share-based compensation expense		_	_	4,215	_	_	_	4,215
Repurchase of shares	9	(17,229)	_	(45,261)	_	_	_	(62,490)
Issuance of treasury stock		_	_	(2,306)	_	_	1,140	(1,166)
Exercise of stock options		2,188	_	_	_	_	_	2,188
Shares purchased by RSU trust		_	_	_	_	_	(1,188)	(1,188)
Balance at June 30, 2015		\$ 921,438	\$1,214,585	\$ 36,300	\$ 1,304	\$ (1,199)	\$ (272)	\$ 2,172,156

Items that are or may be subsequently reclassified to profit or loss.

<sup>(</sup>ii) Included in other comprehensive income (loss) is the change in actuarial gains and losses that will not be reclassified to profit or loss and has been reclassified to retained earnings.

# Consolidated Interim Statements of Cash Flows

(In thousands of Canadian dollars)	Three months en	ded June 30,	Six months ended June 30,		
(Unaudited)	2016	2015	2016	2015	
CASH PROVIDED BY (USED IN):					
Operating activities					
Net earnings (loss)	\$ 31,381	\$ (7,524)	\$ 73,650	\$ (10,385)	
Add (deduct) items not affecting cash:					
Change in fair value of biological assets	17,133	24,160	292	31,443	
Depreciation and amortization	28,126	32,449	56,997	64,215	
Share-based compensation	7,320	2,535	12,818	4,215	
Deferred income taxes	10,801	(7,305)	25,380	(8,284)	
Income tax current	838	895	2,053	943	
Interest expense and other financing costs	1,211	1,062	2,317	2,286	
Loss (gain) on sale of long-term assets	265	(4,606)	762	(5,199)	
Change in fair value of non-designated derivative					
financial instruments	(4,189)	639	3,039	(12,301)	
Impairment of assets (net of reversals)	1,022	_	1,022	979	
Change in net pension liability	6,913	6,731	12,589	13,371	
Net income taxes paid	(628)	(54)	(3,541)	(10,895)	
Interest paid	(1,187)	(816)	(2,273)	(1,671)	
Change in provision for restructuring and other related					
costs	(6,849)	(10,286)	(13,762)	(15,589)	
Cash settlement of restricted share units	(216)	(5,332)	(216)	(5,332)	
Other	(6,151)	12,597	(9,813)	12,784	
Change in non-cash working capital	(22,384)	29,393	(52,471)	(20,598)	
Cash provided by operating activities	\$ 63,406	\$ 74,538	\$ 108,843	\$ 39,982	
Financing activities					
Dividends paid	\$ (12,119)	\$ (11,365)	\$ (24,230)	\$ (22,804)	
Net increase (decrease) in long-term debt	(125)	_	(292)	_	
Exercise of stock options	1,619	784	1,661	2,188	
Repurchase of shares	_	(41,910)	(11,922)	(41,910)	
Payment of financing fees	(1,090)	(50)	(1,090)	(277)	
Purchase of treasury stock	(2,900)	(1,188)	(5,601)	(1,188)	
Cash used in financing activities	\$ (14,615)	\$ (53,729)	\$ (41,474)	\$ (63,991)	
Investing activities					
Additions to long-term assets	\$ (27,178)	\$ (44,019)	\$ (47,453)	\$ (70,452)	
Proceeds from sale of long-term assets	228	6,033	572	8,056	
Cash used in investing activities	\$ (26,950)	\$ (37,986)	\$ (46,881)	\$ (62,396)	
Increase (decrease) in cash and cash equivalents	\$ 21,841	\$ (17,177)	\$ 20,488	\$ (86,405)	
Net cash and cash equivalents, beginning of period	290,916	427,100	292,269	496,328	
Net cash and cash equivalents, end of period	\$ 312,757	\$ 409,923	\$ 312,757	\$ 409,923	

# Notes to the Unaudited Condensed Consolidated Interim Financial Statements

(Tabular amounts in thousands of Canadian dollars unless otherwise indicated) Three and six months ended June 30, 2016 and 2015

### 1. THE COMPANY

Maple Leaf Foods Inc. ("Maple Leaf Foods" or the "Company") is a producer of food products under leading brands including Maple Leaf®, Maple Leaf Prime®, Maple Leaf Natural Selections®, Schneiders®, Schneiders Country Naturals® and Mina™. The Company's portfolio includes prepared meats, ready-to-cook and ready-to-serve meals and valued-added fresh pork and poultry. The address of the Company's registered office is 6985 Financial Dr. Mississauga, Ontario, L5N 0A1, Canada. The unaudited condensed consolidated interim financial statements of the Company as at and for the three and six months ended June 30, 2016 include the accounts of the Company and its subsidiaries. The Company's results are organized into two segments: Meat Products Group and Agribusiness Group.

### 2. SIGNIFICANT ACCOUNTING POLICIES

The unaudited condensed consolidated interim financial statements should be read in conjunction with the Company's 2015 annual audited consolidated financial statements.

# (a) Statement of Compliance

The unaudited condensed consolidated interim financial statements (or "consolidated financial statements") have been prepared in accordance with International Accounting Standard ("IAS") 34 Interim Financial Reporting as issued by the International Accounting Standards Board ("IASB") and using the accounting policies, determination of significant estimates and judgments, and corresponding accounting treatments consistent with the Company's 2015 annual audited consolidated financial statements, except for new standards adopted during the six months ended June 30, 2016 as described below.

The consolidated financial statements were authorized for issue by the Board of Directors on July 27, 2016.

# (b) Accounting Standards Adopted During the Period

For the first time beginning on January 1, 2016, the Company adopted certain standards and amendments. As required by IAS 34 Interim Financial Reporting and IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors, the nature and the effect of these changes are disclosed below:

Annual Improvements to IFRS (2012-2014) Cycle

Beginning on January 1, 2016, the Company adopted various amendments to a total of four standards including the consistent classification of assets which are reclassified from held for sale to held for distribution in IFRS 5 Non-current Assets Held for Sale and Discontinued Operations, and clarification of interim financial statement disclosure requirements regarding offsetting financial assets and liabilities, and clarification of whether a servicing contract constitutes continuing involvement for the purposes of disclosures of transferred financial assets that are derecognized under IFRS 7 Financial Instruments: Disclosures. The amendments that were adopted also included clarification that the currency of the bonds used to estimate the discount rate for pension obligations must be the same as the currency in which the benefits will be paid under IAS 19 Employee Benefits, and additional requirements under IAS 34 Interim Financial Reporting that cross-referenced information from the interim financial statements must be available at the same time and on the same terms as the interim financial statements. The adoption of these amendments did not have a material impact on the consolidated financial statements.

# Joint Arrangements

Beginning on January 1, 2016, the Company adopted the amendments to IFRS 11 Joint Arrangements which require an acquisition of a joint operation that constitutes a business be accounted for using the principles of business combinations in IFRS 3 Business Combinations. This amendment applies to both initial and additional interest acquired in the joint operation. The adoption of the amendments to IFRS 11 did not have a material impact on the consolidated financial statements.

# (c) Accounting Pronouncements Issued But Not Yet Effective

Consolidated Financial Statements and Investments in Associates and Joint Ventures

In September 2014, IFRS 10 Consolidated Financial Statements and IAS 28 Investments in Associates and Joint Ventures were amended to clarify an inconsistency between the two standards relating to the sale or contribution of assets from an investor to its associate or joint venture. The amendment requires that a full gain or loss is recorded if the sold or contributed assets constitute a business, or a partial gain or loss is recognized when a sale or contribution of assets do not constitute a business. The effective date for these amendments has been deferred indefinitely. The impact of adoption of these amendments has not yet been determined.

### Statement of Cash Flows

As part of their disclosure initiative, the IASB has issued amendments to IAS 7 Statement of Cash Flows requiring a reconciliation of liabilities arising from financing activities to enable users of the financial statements to evaluate both cash flow and non-cash changes in the net debt of a Company. The Company intends to adopt the amendments to IAS 7 in its consolidated financial statements for the annual period beginning January 1, 2017. The extent of the impact of adoption of the amendments has not yet been determined.

### Income Taxes

In January 2016, the IASB has issued amendments to IAS 12 Income Taxes to provide clarification on the requirements relating to the recognition of deferred tax assets for unrealized losses on debt instruments measured at fair value. The Company intends to adopt the amendments to IAS 12 in its consolidated financial statements for the annual period beginning January 1, 2017. The extent of the impact of adoption of the amendments has not yet been determined.

# Revenue Recognition

In May 2014, the IASB issued IFRS 15 Revenue from Contracts with Customers. IFRS 15 replaces the detailed guidance on revenue recognition requirements that currently exists under IFRS. IFRS 15 specifies the accounting treatment for all revenue arising from contracts with customers, unless the contracts are within the scope of other IFRSs. The standard also provides a model for the measurement and recognition of gains and losses on the sale of certain non-financial assets that are not an output of the Company's ordinary activities. Additional disclosure is required under the standard including disaggregation of total revenue, information about performance obligations, changes in contract asset and liability account balances between periods, and key judgments and estimates. In July 2015, the effective date for IFRS 15 was deferred to apply to annual periods beginning on or after January 1, 2018; early application is permitted either following a full retrospective approach or a modified retrospective approach. The modified retrospective approach allows the standard to be applied to existing contracts beginning the initial period of adoption and restatements to the comparative periods are not required. The Company is required to disclose the impact by financial line item as a result of the adoption of the new standard. The Company intends to adopt IFRS 15 in its consolidated financial statements for the annual period beginning January 1, 2018. The extent of the impact of adoption of IFRS 15 has not yet been determined.

# Financial Instruments - Recognition and Measurement

In July 2014, the IASB issued the final version of IFRS 9 Financial Instruments with a mandatory effective date of January 1, 2018. The new standard brings together the classification and measurement, impairment, and hedge accounting phases of the IASB's project to replace IAS 39 Financial Instruments: Recognition and Measurement. In addition to the new requirements for classification and measurement of financial assets, a new general hedge accounting model and other amendments issued in previous versions of IFRS 9, the standard also introduces new impairment requirements that are based on a forward-looking expected credit loss model. The Company intends to adopt IFRS 9 in its consolidated financial statements for the annual period beginning January 1, 2018. The extent of the impact of the adoption of IFRS 9 has not yet been determined.

The disclosure requirements in IFRS 7 Financial Instruments - Disclosure have also been amended to include the additional disclosure required under IFRS 9. The Company intends to adopt these amendments to IFRS 7 at the same time as adoption of IFRS 9. The extent of the impact of the adoption of the amendments to IFRS 7 has not yet been determined.

### Leases

In January 2016, the IASB issued IFRS 16 Leases with a mandatory effective date of January 1, 2019. The new standard will replace IAS 17 Leases and will carry forward the accounting requirements for lessors. IFRS 16 provides a new framework for lessee accounting that requires substantially all assets obtained through operating leases to be capitalized and a related liability to be recorded. The new standard seeks to provide a more accurate picture of a Company's leased assets and related liabilities and create greater comparability between companies who lease assets and those who purchase assets. The Company intends to adopt IFRS 16 in its consolidated financial statements for the annual period beginning January 1, 2019. The extent of the impact of the adoption of IFRS 16 has not yet been determined.

# Share-Based Payments

In June 2016, the IASB issued amendments to IFRS 2 Share-Based Payment. The amendments provide clarification on how to account for certain types of share-based payment transactions. The Company intends to adopt the amendments to IFRS 2 in its consolidated financial statements for the annual period beginning January 1, 2018. The extent of the impact of the adoption of the amendments has not yet been determined.

# 3. CASH AND CASH EQUIVALENTS

As at June 30, 2016 the Company had agreements to cash collateralize certain of its letters of credit up to an amount of \$120.0 million (2015: \$120.0 million), of which \$87.2 million (2015: \$77.3 million) was deposited with a major financial institution.

### 4. ACCOUNTS AND NOTES RECEIVABLE

	As at June 30,		As at	June 30,	As at Decer	mber 31,
		2016		2015		2015
Trade receivables	\$	25,975	\$	19,011	\$	25,537
Less: Allowance for doubtful accounts		(4)		(4)		(5)
Net trade receivables	\$	25,971	\$	19,007	\$	25,532
Other receivables:						
Commodity taxes receivable		7,982		9,855		8,972
Interest rate swap receivable		425		359		435
Government receivable		14,443		15,393		11,890
Other		21,193		10,805		11,129
	\$	70,014	\$	55,419	\$	57,958

The aging of trade receivables is as follows:

	As at June 30,	As at June 30,	As at December 31,
	2016	2015	2015
Current	\$ 22,705	\$ 17,417	\$ 16,295
Past due 0-30 days	2,748	1,189	9,070
Past due 31-60 days	522	374	161
Past due > 60 days	_	31	11
	\$ 25,975	\$ 19,011	\$ 25,537

The Company maintains an allowance for doubtful accounts that represents its estimate of the uncollectible amounts based on specific losses estimated on individual exposures.

The Company has sold certain of its trade accounts receivable to an unconsolidated structured entity owned by a financial institution, under a revolving securitization program. The Company retains servicing responsibilities for these receivables. As at June 30, 2016, trade accounts receivable being serviced under this program amounted to \$214.5 million (2015: \$208.7 million). In return for the sale of its trade receivables, the Company will receive cash of \$111.4 million (2015: \$98.8 million) and notes receivable in the amount of \$103.1 million (2015: \$109.9 million). The notes receivable are non-interest bearing and are adjusted on the settlement dates of the securitized accounts receivable. Due to the timing of receipts and disbursements, the Company may, from time to time, also record a receivable or payable related to the securitization facility. As at June 30, 2016, the Company recorded a net receivable amount of \$10.6 million (2015: \$27.8 million net payable) in other accounts receivable.

The Company's securitization program requires the sale of trade receivables to be treated as a sale from an accounting perspective and as a result, trade receivables sold under this program are derecognized in the consolidated interim balance sheets as at June 30, 2016, June 30, 2015 and December 31, 2015.

## 5. INVENTORIES

	As at June 30,	As at June 30,	As at December 31,
	2016	2015	2015
Raw materials	\$ 29,300	\$ 30,270	\$ 28,237
Work in process	20,559	21,283	17,367
Finished goods	186,089	184,348	165,522
Packaging	13,748	16,679	15,856
Spare parts	32,562	27,502	30,689
	\$ 282,258	\$ 280,082	\$ 257,671

For the three months ended June 30, 2016, inventory in the amount of \$666.3 million (2015: \$643.0 million) was expensed through cost of goods sold.

For the six months ended June 30, 2016, inventory in the amount of \$1,279.2 million (2015: \$1,259.1 million) was expensed through cost of goods sold.

### 6. BIOLOGICAL ASSETS

The change in fair value of commercial hog and poultry stock for the three months ended June 30, 2016 was a loss of \$17.1 million (2015: loss of \$24.2 million) and was recorded in cost of goods sold.

The change in fair value of commercial hog and poultry stock for the six months ended June 30, 2016 was a loss of \$0.3 million (2015: loss of \$31.4 million) and was recorded in cost of goods sold.

The fair value measures of commercial hog stock have been categorized as a Level 3 fair value based on inputs to the valuation techniques used. There were no transfers between levels during the three and six months ended June 30, 2016 and June 30, 2015.

# 7. PROVISIONS

				Restructuring provis		
	Legal	Environ- mental	Lease make- good	Severance and other employee related costs	Site closing and other cash costs	Total
Balance at December 31, 2015 <sup>(i)</sup>	\$ 2,250	\$ 8,300	\$2,337	\$ 25,113	\$ 9,153	\$ 47,153
Charges	_	35	_	1,987	251	2,273
Reversals	_	_	(101)	(1,069)	(24)	(1,194)
Cash payments	_	(27)		(7,392)	(738)	(8,157)
Non-cash items	_	_		(28)	91	63
Balance at March 31, 2016	\$ 2,250	\$ 8,308	\$2,236	\$ 18,611	\$ 8,733	\$40,138
Charges	_	_		2,538	277	2,815
Reversals	_	_		(1,914)	(323)	(2,237)
Cash payments	_	(39)	(8)	(7,137)	(297)	(7,481)
Non-cash items	_	_		21	16	37
Balance at June 30, 2016	\$ 2,250	\$ 8,269	\$2,228	\$ 12,119	\$ 8,406	\$ 33,272
Current						\$19,517
Non-current						13,755
Total at June 30, 2016						\$ 33,272

Poetructuring and related

				Restructuring provisi		
			Lease	Severance and other	Site closing	
		Environ-	make-	employee	and other	
	Legal	mental	good	related costs	cash costs	Total
Balance at December 31, 2014	\$ 2,250	\$11,030	\$4,457	\$ 47,817	\$12,324	\$77,878
Charges	_	_	250	3,103	3,047	6,400
Reversals	_	_	_	(218)	(22)	(240)
Cash payments	_	(34)	(1,350)	(12,392)	(3,756)	(17,532)
Non-cash items	_	_	(1,020)	_	120	(900)
Balance at March 31, 2015	\$ 2,250	\$10,996	\$2,337	\$ 38,310	\$11,713	\$65,606
Charges	_	_	_	1,212	3,755	4,967
Reversals	_	_	_	(451)	(204)	(655)
Cash payments	_	(124)	_	(11,437)	(6,138)	(17,699)
Non-cash items	_	_	_	_	188	188
Balance at June 30, 2015	\$ 2,250	\$10,872	\$2,337	\$ 27,634	\$ 9,314	\$52,407
Current						\$36,037
Non-current						16,370
Total at June 30, 2015						\$52,407

Balance at December 31, 2015, includes current portion of \$32.5 million and non-current portion of \$14.6 million.

# **Restructuring and Other Related Costs**

During the three months ended June 30, 2016, the Company recorded restructuring and other related costs of \$0.6 million (2015: \$7.3 million). Ongoing management and organizational restructuring initiatives resulted in \$1.1 million (2015: \$1.7 million) of restructuring and other related costs primarily related to severance and other employee related costs. The Meat Products Group recorded a net reversal of \$0.5 million in restructuring and other related costs (2015: expense of \$5.6 million).

During the six months ended June 30, 2016, the Company recorded restructuring and other related costs of \$1.8 million (2015: \$18.1 million). Ongoing management and organizational restructuring initiatives resulted in \$2.2 million (2015: \$4.0 million) of restructuring and other related costs primarily related to severance and other employee related costs. The Meat Products Group recorded a net reversal of \$0.4 million in restructuring and other related costs (2015: expense of \$14.1 million).

# 8. LONG-TERM DEBT

On June 24, 2016, the Company entered into a new three-year \$400.0 million committed revolving credit facility with a syndicate of Canadian, U.S. and international financial institutions. The new credit facility replaced the Company's \$200.0 million revolving credit facility that was due to mature on June 30, 2016. This unsecured facility can be drawn in Canadian or U.S. dollars and bears interest payable monthly, based on Banker's Acceptance and Prime rates for Canadian dollar loans and LIBOR for U.S. dollar loans. The facility is intended to meet the Company's funding requirements for general purposes, and to provide appropriate levels of liquidity. As at June 30, 2016, the Company had drawn letters of credit of \$68.8 million on this facility (2015: \$59.3 million on the previous facility).

This revolving term facility requires the maintenance of certain covenants. As at June 30, 2016, the Company was in compliance with all of these covenants.

The Company has an additional uncommitted credit facility for issuing up to a maximum of \$120.0 million letters of credit. As at June 30, 2016, \$85.5 million of letters of credit had been issued thereon (2015: \$69.5 million). These letters of credit have been collateralized with cash, as further described in Note 3 of the consolidated financial statements.

The Company has various government loans on specific projects, with interest rates ranging from non-interest bearing to 2.9% per annum. These facilities are repayable over various terms from 2022 to 2025. As at June 30, 2016, \$10.5 million (2015: \$10.7 million) was outstanding. All of these facilities are committed.

### 9. SHARE CAPITAL

# **Share Repurchase**

On May 17, 2016 the Toronto Stock Exchange ("TSX") accepted the Company's notice of intention to commence a Normal Course Issuer Bid ("NCIB"), which allows the Company to repurchase, at its discretion, up to 8.70 million common shares in the open market or as otherwise permitted by the TSX, subject to the normal terms and limitations of such bids. Common shares purchased by the Company will be cancelled. The program commenced on May 19, 2016 and will terminate on May 18, 2017, or on such earlier date as the Company completes its purchases pursuant to the notice of intention. During the three and six months ended June 30, 2016 there were no transactions recorded in relation to this bid.

On March 23, 2015, the TSX accepted the Company's notice of intention to commence a NCIB, which allowed the Company to purchase at its discretion, up to 8.65 million common shares in the open market or as otherwise permitted by the TSX, subject to the normal terms and limitations of such bids. The program commenced on March 25, 2015 and was terminated on January 22, 2016, as the Company completed its purchase and cancellation of 8.65 million common shares for \$194.5 million at a volume weighted average price paid of \$22.48 per common share. During the six months ended June 30, 2016, 0.51 million shares were purchased for \$11.9 million at a volume weighted average price paid of \$23.23 per common share. During the three and six months ended June 30, 2015, 1,786,400 shares were purchased for cancellation for \$41.9 million.

During the three and six months ended June 30, 2015, the Company entered into an Automatic Share Purchase Plan ("ASPP") with a broker that allowed the purchase of common shares for cancellation under the NCIB at any time during predetermined trading blackout periods. As at June 30, 2015, an obligation for the repurchase of shares of \$20.6 million, was recognized under the ASPP.

#### 10. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT ACTIVITIES

The Company applies hedge accounting and uses derivatives and other non-derivative financial instruments to manage its exposures to fluctuations in foreign exchange rates and commodity prices.

The fair values and notional amounts of derivative financial instruments as at June 30 are shown below:

			2016			2015			
		Notional	Fair v	alue	Notional	Fair v	alue		
		amount <sup>(i)</sup> ¯	Asset	Liability	amount <sup>(i)</sup>	Asset	Liability		
Cash flow hedges									
Foreign exchange contracts <sup>(ii)</sup>	\$	268,497	\$ 7,082	\$ 1,107	\$ 165,648	\$ 807	\$ 2,303		
Commodity contracts <sup>(ii)</sup>		7,278	_	94	22,538	_	81		
Fair value hedges									
Commodity contracts <sup>(ii)</sup>	\$	71,106	<b>\$</b> —	\$ 1,994	\$ 21,473	\$ 2,408	\$ —		
Derivatives not designated in a									
formal hedging relationship									
Interest rate swaps	\$	520,000	\$ 3,599	\$ 9,351	\$ 520,000	\$ 4,814	\$14,519		
Foreign exchange contracts <sup>(ii)</sup>		129,836	709	3,684	190,212	853	1,489		
Commodity contracts <sup>(ii)</sup>		512,663	793	265	298,147	16,053	_		
Total fair value			\$12,183	\$16,495		\$24,935	\$18,392		
Current <sup>(iii)</sup>	'		\$10,915	\$13,237		\$22,322	\$ 9,890		
Non-current			1,268	3,258		2,613	8,502		
Total fair value			\$12,183	\$ 16,495		\$24,935	\$18,392		

<sup>(</sup>f) Unless otherwise stated, notional amounts are stated at the contractual Canadian dollar equivalent.

During the three months ended June 30, 2016, the Company recorded a gain of \$1.8 million (2015: gain of \$8.8 million) on non-designated financial instruments held for trading. The gain was mainly attributed to a gain in commodity exchange traded contracts which hedge and offset price risk volatility inherent in the hog operational business.

During the six months ended June 30, 2016 the Company recorded a loss of \$0.8 million (2015: gain of \$21.9 million) on non-designated financial instruments held for trading.

During the three months ended June 30, 2016, the pre-tax amount of hedge ineffectiveness recognized in other income was a loss of \$0.0 million (2015: gain of \$0.0 million).

During the six months ended June 30, 2016, the pre-tax amount of hedge ineffectiveness recognized in other income was a gain of \$0.0 million (2015: loss of \$0.1 million).

Derivatives are short-term and will impact profit or loss at various dates within the next 12 months.

<sup>(</sup>iii) As at June 30, 2016, the above fair value of current assets has been increased on the consolidated balance sheet by an amount of \$11.4 million (2015: decrease of \$11.5 million), which represents the excess of the fair market value of exchange traded commodities contracts over the initial margin requirements. The excess or deficit in maintenance margin requirements with the futures exchange is net settled in cash each day and is therefore presented as cash and cash equivalents.

The table below sets out fair value measurements of financial instruments using the fair value hierarchy:

	L	evel 1	Level 2	Level 3	Total
Assets:					
Foreign exchange contracts	\$	_	\$ 7,791	\$ _	\$ 7,791
Commodity contracts		793	_	_	793
Interest rate swaps		_	3,599	_	3,599
	\$	793	\$ 11,390	\$ _	\$ 12,183
Liabilities:	" "				
Foreign exchange contracts	\$	_	\$ 4,791	\$ _	\$ 4,791
Commodity contracts		2,088	265	_	2,353
Interest rate swaps		_	9,351	_	9,351
	\$	2,088	\$ 14,407	\$ _	\$ 16,495

There were no transfers between levels during the six months ended June 30, 2016 and June 30, 2015. Determination of fair value and the resulting hierarchy requires the use of observable market data whenever available and is consistent with the methodology used in the 2015 annual audited consolidated financial statements. The classification of a financial instrument in the hierarchy is based upon the lowest level of input that is significant to the measurement of fair value. For financial instruments that are recognized at fair value on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization at the end of each reporting period.

### Accumulated other comprehensive income (loss)

The Company estimates that \$4.4 million, net of tax of \$1.6 million, of the unrealized gain included in accumulated other comprehensive income (loss) will be reclassified into net earnings within the next 12 months. The actual amount of this reclassification will be impacted by future changes in the fair value of financial instruments designated as cash flow hedges. The actual amount reclassified could differ from this estimated amount.

During the three months ended June 30, 2016, a gain of approximately \$3.8 million, net of tax of \$1.3 million, was released to earnings from accumulated other comprehensive income (loss) and included in the net change for the period (2015: loss of approximately \$5.0 million, net of tax of \$1.7 million).

During the six months ended June 30, 2016 a gain of approximately \$2.8 million, net of tax of \$1.0 million, was released to earnings from accumulated other comprehensive income (loss) and included in the net charge for the period (2015: gain of \$6.0 million, net of tax of \$2.1 million).

# 11. OTHER INCOME (EXPENSE)

	Three months ended June 30,		Six months en		nded June 30,		
		2016	2015		2016		2015
Gain (loss) on disposal of property and equipment	\$	(265)	\$ (656)	\$	(512)	\$	(361)
Gain (loss) on sale of investment properties		_	5,262		(250)		5,560
Net investment property expense		(481)	(1,499)		(1,141)		(2,562)
Impairment of assets <sup>(i)</sup>		(1,022)	_		(1,022)		(979)
Depreciation of assets used to support divested businesses (ii)		(505)	(5,108)		(1,331)		(10,195)
Interest income		572	975		1,138		2,079
Net expense on non-designated interest rate swaps		(994)	(1,242)		(2,009)		(2,959)
Change in fair value of non-designated interest rate swaps		969	1,214		1,968		2,783
Other		(875)	201		(33)		(115)
	\$	(2,601)	\$ (853)	\$	(3,192)	\$	(6,749)

<sup>(</sup>i) Relates to impairment of property and equipment not in use.

# 12. INTEREST EXPENSE AND OTHER FINANCING COSTS

	Three r	Three months ended June 30,		Six r	months en	ended June 30,		
		2016		2015		2016		2015
Interest expense on long-term debt	\$	113	\$	114	\$	227	\$	228
Interest expense on securitized receivables		398		434		766		829
Deferred finance charges		92		90		184		152
Other interest charges		608		424		1,140		1,077
	\$	1,211	\$	1,062	\$	2,317	\$	2,286

<sup>(</sup>ii) Relates to assets used to provide ongoing information systems support to divested businesses during a transitional period. As a result of divestitures during 2014, the Company revised the estimated useful life of these assets, resulting in a depreciation charge in excess of cost recoveries. During the year ended December 31, 2015, the Company further revised the estimated useful life of these assets, resulting in a reduction in the depreciation charge recorded during the period.

# 13. EARNINGS (LOSS) PER SHARE

Basic earnings (loss) per share amounts are calculated by dividing the net earnings (loss) of the Company by the weighted average number of shares outstanding during the quarter.

Diluted earnings (loss) per share amounts are calculated by dividing the net earnings (loss) of the Company by the weighted average number of shares outstanding during the quarter, adjusted for the effects of potentially dilutive instruments.

The following table sets forth the calculation of basic and diluted earnings (loss) per share ("EPS"):

		2016			2015	
Three months ended June 30,	Net earnings (loss)	Weighted average number of shares <sup>(ii)</sup>	EPS	Net earnings (loss)	Weighted average number of shares <sup>(ii)</sup>	EPS
Basic	\$31,381	134.4	\$ 0.23	\$ (7,524)	142.6	\$ (0.05)
Stock options <sup>(i)</sup>		3.0			_	
Diluted	\$ 31,381	137.4	\$ 0.23	\$ (7,524)	142.6	\$ (0.05)
Six months ended June 30,						
Basic	\$73,650	134.5	0.55	\$ (10,385)	142.7	(0.07)
Stock options <sup>(i)</sup>		3.3			_	
Diluted	\$73,650	\$ 137.8	\$ 0.53	(10,385)	142.7	(0.07)

<sup>(</sup>f) Excludes the effect of approximately 3.9 million (2015: 5.4 million) options and performance shares for the three months ended June 30, 2016 and 3.6 million (2015: 5.4 million) for the six months ended June 30, 2016 that are anti-dilutive.

### 14. SHARE-BASED PAYMENT

# **Stock Options**

A summary of the status of the Company's outstanding stock options and changes during the six months ended June 30 is presented below:

	2016	2016		5	
		Weighted average		Weighted average	
	Options outstanding	exercise price	Options outstanding	exercise price	
Outstanding at January 1	3,608,000	\$ 16.61	3,141,200	\$14.83	
Granted	841,300	22.53	728,400	22.52	
Exercised	(3,700)	11.36	(120,600)	11.64	
Forfeited	(26,800)	20.28	_	_	
Outstanding at March 31	4,418,800	\$17.72	3,749,000	\$16.42	
Granted	_	_	_	_	
Exercised	(101,800)	15.90	(69,000)	11.36	
Forfeited	_	_	_	_	
Outstanding at June 30	4,317,000	\$17.77	3,680,000	\$16.52	
Options currently exercisable	2,216,100	\$14.04	1,790,600	\$11.64	

All outstanding stock options vest and become exercisable over a period not exceeding five years (time vesting) from the date of grant. The options have a term of seven years.

At grant date, each option series is measured for fair value based on the Black-Scholes formula. Expected volatility is estimated by considering historic average share price volatility. The inputs used in this model for the options granted during the three and six months ended June 30 are shown in the table below.

<sup>(</sup>ii) In millions.

Six months	ended June 30.
------------	----------------

	2016	2015
Share price at grant date	\$23.14	\$21.86
Exercise price	\$22.53	\$22.52
Expected volatility <sup>(i)</sup>	23.71%	24.33%
Option life (in years) <sup>(ii)</sup>	4.5	4.5
Expected dividend yield	1.56%	1.46%
Risk-free interest rate <sup>(iii)</sup>	0.67%	0.95%

<sup>(</sup>i) Weighted average based on number of units granted.

There were 841,300 (2015: 728,400) stock options issued during the six months ended June 30, 2016, and no options were granted during the three months ended June 30, 2016 and 2015. The fair value of options granted during the six months ended June 30, 2016 was \$3.4 million (2015: \$2.6 million). Amortization charges relating to current and prior year options during the three and six months ended June 30, 2016 were \$0.9 million (2015: \$0.9 million) and \$1.8 million (2015: \$1.4 million) respectively.

# **Restricted Share Units and Performance Share Units**

A summary of the status of the Company's Restricted Share Units ("RSU") plans (including Performance Share Units ("PSUs")) as at June 30 and changes during these periods is presented below:

	201	2016		5
		Weighted		Weighted
		average		average
	RSUs	fair value	RSUs	fair value
	outstanding	at grant	outstanding	at grant
Outstanding at January 1	1,598,462	\$20.61	1,320,259	\$15.37
Granted	386,980	21.98	441,540	20.60
Exercised	_	_	_	_
Forfeited	(39,214)	12.65	(26,100)	15.95
Outstanding at March 31	1,946,228	\$21.04	1,735,699	\$16.70
Granted	_	_	_	_
Exercised	(15,298)	13.46	(307,253)	11.35
Forfeited	(2,372)	11.30	(36,844)	15.25
Outstanding at June 30	1,928,558	\$21.11	1,391,602	\$17.86

During the quarter, the Company communicated to its employees the intent to issue RSUs in early 2017. These units have a three year service period, which commenced on April 1, 2016. Expenses for the three months ended June 30, 2016 relating to current and prior year RSUs and PSUs, were \$6.0 million (2015: \$2.4 million).

The fair value of RSUs and PSUs granted during the six months ended June 30, 2016 was \$7.0 million (2015: \$7.9 million). Expenses for the six months ended June 30, 2016 relating to current and prior year RSUs and PSUs, were \$10.3 million (2015: \$4.4 million).

The key assumptions used in the valuation of RSUs granted during the six months ended June 30 are shown in the table below  $^{\emptyset}$ .

	2016	2015
Expected RSU life (in years)	3.25	3.19
Forfeiture rate	17.5%	13.7%
Risk-free discount rate	0.4%	0.6%

Weighted average based on number of units granted.

<sup>(</sup>ii) Expected weighted average life.

<sup>(</sup>iii) Based on Government of Canada bonds.

#### **Director Share Units**

The fair value of director share units expensed during the three and six months ended June 30, 2016, were \$0.4 million and \$0.7 million (2015: \$0.3 million and \$0.6 million) respectively.

#### 15. RELATED PARTY TRANSACTIONS

The Company sponsors a number of defined benefit and defined contribution plans. During the three and six months ended June 30, 2016, the Company's contributions to these plans were \$2.3 million and \$4.6 million (2015: \$2.2 million and \$4.8 million).

The Company's largest shareholder is McCain Capital Inc. ("MCI") which is beneficially owned and controlled by Mr. Michael H. McCain, Chief Executive Officer and President of the Company. For the three and six months ended June 30, 2016, the Company received services from MCI in the amount of \$0.1 million and \$0.3 million respectively (2015: \$0.1 million and \$0.2 million), which represents the market value of the transactions with MCI. As at June 30, 2016, \$0.0 million was owing to MCI relating to these transactions.

McCain Financial Advisory Services ("MFAS") is an entity jointly controlled by individuals including Mr. Michael H. McCain. For the three and six months ended June 30, 2016, the Company provided services to MFAS for a nominal amount, which represents the market value of the transactions.

### 16. SEGMENTED FINANCIAL INFORMATION

### Reportable Segmented Information

The Company has two reportable segments, as described below, which are groupings of the Company's CGUs. These segments offer different products and have separate management structures. The Company's Management regularly reviews internal reports for these segments. The following describes the operations of each segment:

- (a) The Meat Products Group is comprised of value-added prepared meats, lunch kits and snacks, and value-added fresh pork and poultry products.
- (b) The Agribusiness Group is comprised of the Company's hog production operations that primarily supply the Meat Products Group with livestock as well as toll feed sales.
- (c) Non-allocated costs are comprised of expenses not separately identifiable to business segment groups and are not part of the measures used by the Company when assessing the segment's operating results. These costs include changes in fair value of biological assets and unrealized gains or losses on commodity contracts.

Non-allocated assets are comprised of corporate assets not separately identifiable to business segment groups. These include, but are not limited to, corporate property and equipment, software, investment properties, and tax balances.

	Three months ended June 30,			, Six months ended June 3			June 30,	
		2016		2015		2016		2015
Sales								
Meat Products Group	\$	850,988	\$	817,223	\$	1,643,965	\$1	,593,632
Agribusiness Group		3,658		3,553		7,570		7,392
Total sales	\$	854,646	\$	820,776	\$	1,651,535	\$1	,601,024
Earnings (loss) before restructuring and other related								
costs and other income								
Meat Products Group	\$	62,887	\$	17,680	\$	124,161	\$	25,558
Agribusiness Group		(2,421)		4,109		(10,113)		6,641
Non-allocated costs		(13,049)		(26,519)		(5,654)		(22,756)
Total earnings (loss) before restructuring and other								
related costs and other income	\$	47,417	\$	(4,730)	\$	108,394	\$	9,443
Capital expenditures								
Meat Products Group	\$	25,341	\$	36,635	\$	43,890	\$	60,508
Agribusiness Group		1,837		6,642		3,563		8,636
	\$	27,178	\$	43,277	\$	47,453	\$	69,144
Depreciation and amortization								
Meat Products Group	\$	25,757	\$	25,665	\$	51,971	\$	50,854
Agribusiness Group		1,853		1,645		3,670		3,097
Non-allocated costs <sup>(l)</sup>		516		5,139		1,356		10,264
	\$	28,126	\$	32,449	\$	56,997	\$	64,215

Includes depreciation on assets used to service divested business.

	As at June 30,	As at June 30,	As at December 31,
	2016	2015	2015
Total assets			
Meat Products Group	\$ 1,890,750	\$ 1,862,511	\$ 1,853,146
Agribusiness Group	189,537	172,191	188,890
Non-allocated assets	583,250	726,961	588,829
	\$ 2,663,537	\$ 2,761,663	\$ 2,630,865
Goodwill			
Meat Products Group	\$ 428,236	\$ 428,236	\$ 428,236

# **Information About Geographic Areas**

Property and equipment and investment property located outside of Canada was \$0.2 million as at June 30, 2016 (2015: \$0.2 million). No goodwill was attributed to operations outside of Canada.

Revenues earned outside of Canada for the three months ended June 30, 2016, were \$180.8 million (2015: \$154.5 million). Of the total amount earned outside of Canada, \$74.7 million (2015: \$70.8 million) was earned in Japan and \$55.4 million (2015: \$41.9 million) was earned in the U.S. Revenue by geographic area is determined based on the shipping location.

Revenues earned outside of Canada for the six months ended June 30, 2016, were \$369.8 million (2015: \$312.8 million). Of the total amount earned outside of Canada, \$147.1 million (2015: \$147.0 million) was earned in Japan and \$120.3 million (2015: \$86.2 million) was earned in the U.S. Revenue by geographic area is determined based on the shipping location.

# **Information About Major Customers**

For the three months ended June 30, 2016, the Company reported sales to one customer representing 14.4% (2015: 14.6%) of total sales. These revenues were reported in the Meat Products Group. No other sales were made to any one customer that represented in excess of 10% of total sales.

For the six months ended June 30, 2016, the Company reported sales to one customer representing 13.7% (2015: 14.6%) of total sales. These revenues were reported in the Meat Products Group. No other sales were made to any one customer that represented in excess of 10% of total sales.